

# intercom

Journal of the Air Force C4ISR community ★ January 2007

Almanac  
2007



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# Almanac 2007

### THE JOURNAL OF THE AIR FORCE C4ISR COMMUNITY

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Comments, and letters to the editor, may be e-mailed or sent via the postal service to AFCA/PA, intercom, 203 W. Losey St., Room 1200, Scott AFB, IL 62225-5222.

### MAGAZINE AWARDS

**2005**  
Best Magazine  
DoD's Thomas Jefferson  
Awards program & Air Force  
Media Contest

Best Internal Magazine  
Clarion Award \* Women in  
Communications

**2003/2004**  
Most Improved Magazine  
Clarion Award \* Women in  
Communications

Award of Excellence  
- Internal Magazine  
NAGC Blue Pencil  
Competition

Best Online Newspaper  
Air Force Media Contest

Best Designed Publication  
DoD's Military Graphic Artist  
Competition

# MANAGING THE FORCE

## Air Force Communications & Information workforce

### COMM AND INFO FUNCTIONAL AUTHORITY

**Lt. Gen. Michael W. Peterson**  
DSN 224-6144  
Comm (703) 614-4144

### AF CAREER FIELD MANAGERS

**33S COMM OFFICER**  
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**2E COMM ELECT**  
**CMSgt. Jeff Nelson, DSN 425-1509**

**3A INFO MANAGEMENT**  
**CMSgt. Brian Hale, DSN 425-1502**

**3C COMM-COMPUTERS**  
**CMSgt. Bruce Collet, DSN 425-1504**

**3V VISUAL INFORMATION**  
**CMSgt. Ronnie Nelson, DSN 425-1503**

**5M POSTAL**  
**CMSgt. Brian Hale, DSN 425-1502**

**CIVILIAN**  
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**3C COMM-COMPUTERS**  
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**3V VISUAL INFORMATION**  
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## FIELD OPERATING AGENCIES

**Air Force Command, Control, Intelligence, Surveillance and Reconnaissance Center, Langley AFB, Va.**

**Air Force Agency for Modeling and Simulation, Orlando, Fla.**

**Air Force Communications Agency, Scott AFB, Ill.**

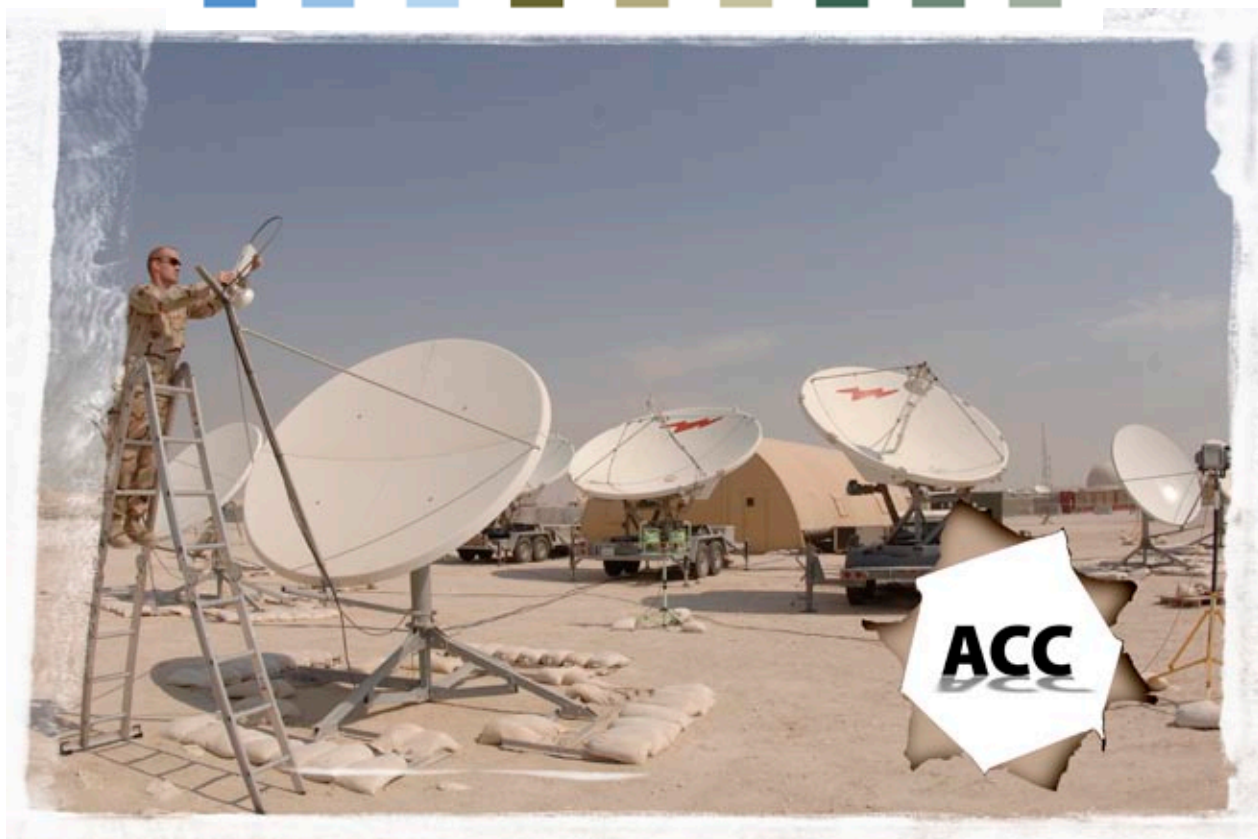
**Air Force Frequency Management Agency, Alexandria, Va.**



**Mission:** The Office of Warfighting Integration and Chief Information Officer carries out the Air Force's IT legislative responsibilities and leads Air Force Warfighting Integration and operational capabilities to enable command and control of forces while anticipating situations, capabilities and limitations. The Office provides policy, standards, oversight and training enabling Airmen to share and exploit accurate information any place, any time. SAF/XC focuses innovation, concepts of operations, technologies and resources to achieve Air Force and Joint/Combined battle space effects. The Office oversees

a C4ISR portfolio valued at \$17 billion and integrates Air Force warfighting and mission support capabilities to shorten the kill chain and decision cycle by networking space, air and terrestrial assets. The office develops and implements strategies to ensure effective and efficient acquisition, application, management and sustainment of information resources. SAF/XC is also responsible for transforming the Communications and Information career field to lead the Air Force to leverage information for competitive advantage. The office interacts directly with services, JCS, OSD, and Congress on all C4ISR integration and IT issues.





HQ: LANGLEY AFB, VA.

**Mission:** Air Combat Command communications warriors provide strategic direction, policy, and resources to four numbered air forces, 15 major bases, and 19 other major units. In addition, they are lead agents for the combat air forces, including representatives from USAFE, PACAF, AFSC, AFSPC, AFRC, and ANG. The more than 12,100 (15,700 with AFR/ANG gained units) communications professionals in ACC are integral to the mission of delivering "rapid, decisive, and sustainable airpower, any time, anywhere." Together, they link systems and programs into integrated warfighting infrastructures, providing command, control, communications, computer, information, intelligence, surveillance, and reconnaissance capabilities. In this capacity, the HQ ACC/A6 staff fulfills a wide range of roles and responsibilities, including guidance for Air and Space Expeditionary Force capability, deployable communications, and air operations command and control. The team also integrates and provides life-cycle management for airborne, deployable, air control, navigational/landing systems, and survivable strategic systems. ACC remains focused on its responsibilities to Combatant Commanders, coalition, and aerospace expeditionary forces and units during wartime, exercises, and daily operations. HQ ACC/A6 is also responsible for Information Operations integration and Air Force Network Operations implementation. As the Air Force's lead command, ACC plays a key role in leveraging these emerging capabilities.

### ACC Contact List

#### A6: DIRECTOR OF COMMUNICATIONS

**Col. Gregory L. Brundidge**  
DSN 574-3210

#### A6-2: DEPUTY DIRECTOR OF COMMUNICATIONS

**Col. Marty J. Edmonds**  
DSN 574-3218

#### A6 DAG: DIRECTOR'S ACTION GROUP

DSN 574-3468

#### A6E: EXECUTIVE OFFICER

DSN 574-2709

#### A6E: EXECUTIVE OFFICER, PERSONNEL

DSN 574-2471

#### A6EA: EXECUTIVE SERVICES

DSN 574-4520

#### A6G: ARC ADVISOR TO A6

DSN 574-2556

#### A6I: ARCHITECTURE/TECHNOLOGY

DSN 574-7064

#### A6N: NETWORK SYSTEMS

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#### A6O: OPERATIONS

DSN 574-2172

#### A6X: PLANS AND REQUIREMENTS

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### ACC Contacts

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**SEADvs/A6**  
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**WADS/A6**  
**McChord AFB, Wash.**  
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**8th AF/A6 (608th ACOMS)**  
**Barksdale AFB, La.**  
DSN 781-5251

**9th AF/A6 (609th ACOMS)**  
**Shaw AFB, S.C.**  
DSN 965-2725/1472

**12th AF/A6 (612 ACOMS)**  
**Davis-Monthan AFB, Ariz.**  
DSN 228-2102

**1st CS, Langley AFB, Va.**  
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**2nd CS, Barksdale AFB, La.**  
DSN 781-2108

**4th CS, Seymour-Johnson AFB, N.C.**  
DSN 722-1001

**5th CS, Minot AFB, N.D.**  
DSN 453-2150

**7th CS, Dyess AFB, Texas**  
DSN 461-3302

**9th CS, Beale AFB, Calif.**  
DSN 368-2898

**20th CS, Shaw AFB, S.C.**  
DSN 965-1420

**27th CS, Cannon AFB, N.M.**  
DSN 681-2040

**28th CS, Ellsworth AFB, S.D.**  
DSN 675-2148

**49th CS, Holloman AFB, N.M.**  
DSN 572-3064

**99th CS, Nellis AFB, Nev.**  
DSN 682-2069/2070

**347th CS, Moody AFB, Ga.**  
DSN 460-3456

**355th CS, Davis-Monthan AFB, Ariz.**  
DSN 228-4751

**366th CS, Mountain Home AFB, Idaho**  
DSN 728-2036

**509th CS, Whiteman AFB, Mo.**  
DSN 975-2154

**ACC CG, Langley AFB, Va.**  
DSN 574-6641/6637

**82nd CSS, Langley AFB, Va.**  
DSN 574-6665

**85th EIS, Keesler AFB, Miss.**  
DSN 597-4381

**55th CG, Offutt AFB, Neb.**  
DSN 271-4108

**55th CS, Offutt AFB, Neb.**  
DSN 271-5901

**55th SCS, Offutt AFB, Neb.**  
DSN 271-2100

**552nd CG, Tinker AFB, Okla.**  
DSN 884-2841

**552nd CSS, Tinker AFB, Okla.**  
DSN 271-884-2991

**752nd CS, Tinker AFB, Okla.**  
DSN 884-7825

**3rd CCG, Tinker AFB, Okla.**  
DSN 884-5454

**3rd CCSS, Tinker AFB, Okla.**  
DSN 884-2303

**31st CBCS, Tinker AFB, Okla.**  
DSN 884-7604

**32nd CBCS, Tinker AFB, Okla.**  
DSN 884-3963

**33rd CBCS, Tinker AFB, Okla.**  
DSN 884-3193

**34th CBCS, Tinker AFB, Okla.**  
DSN 884-7404

**5th CCG, Robins AFB, Ga.**  
DSN 468-3223

**5th CCSS, Robins AFB, Ga.**  
DSN 468-4849

**51st CBCS, Robins AFB, Ga.**  
DSN 468-3716

**52nd CBCS, Robins AFB, Ga.**  
DSN 468-3717

**53rd CBCS, Robins AFB, Ga.**  
DSN 468-2471

**54th CBCS, Robins AFB, Ga.**  
DSN 468-1621

**26th Network Operations Group, Lackland AFB, Texas**  
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**83rd CS, Langley AFB, Va.**  
DSN 574-6540

**561st CS, Peterson AFB, Colo.**  
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**690th Network Support Group, Lackland AFB, Texas**  
DSN 969-6900

**690th Alteration & Installation Squadron, Lackland AFB, Texas**  
DSN 969-3073

**690th Computer Systems Squadron, Lackland AFB, Texas**  
DSN 969-2155

**690th Intelligence Support Squadron, Lackland AFB, Texas**  
DSN 969-3705

**33rd FW/SC, Eglin AFB, Fla.**  
DSN 875-4423

**53rd CSS, Eglin AFB, Fla.**  
DSN 872-8996

**84th RADES, Hill AFB, Utah**  
DSN 777-3712

**116th CS, Robins AFB, Ga.**  
DSN 241-4300

**116th CSS, Robins AFB, Ga.**  
DSN 241-5036

**388th FW/SC, Hill AFB, Utah**  
DSN 775-4287

**480 IW/SC, Langley AFB, VA**  
DSN 575-0589

**505th CS, Hurlburt Field, Fla.**  
DSN 579-9450

**702nd CSS, Tyndall AFB, Fla. (NORAD System Support)**  
DSN 523-0894

**820th SFG/A6, Moody AFB, Ga.**  
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**332nd ECS, Balad AB, Iraq**  
DSN 318-443-7501

**376th ECS, Ganci AB, Kyrgyzstan**  
DSN 318-476-0101

**379th ECS, Al Udeid AB, Qatar**  
DSN 318-437-2023

**380th ECS, Al Dhafra AB, UAE**  
DSN 318-434-2000

**386th ECS, Ali al Salem AB, Kuwait**  
DSN 318-442-2045

**407th ECS, Ali AB, Iraq**  
DSN 318-445-2435

**447th ECS, Sather AB, Iraq**  
DSN 318-446-2011

**506th ECS, Kirkuk AB, Iraq**  
DSN 318-444-2010





**Mission:**The Air Education and Training Command Director of Communications provides major command policy, guidance and resources for communications systems for two Numbered Air Forces, HQ Air University, and 13 bases to sustain the Air Force's combat capability. The directorate supports Air Force combat crew, US/NATO pilot, US/Allied navigator training; technical, medical, and field training; Reserve Officer Training Corps; basic, officer, and international military training; Air Force Institute of Technology; professional military education schools; Community College of the Air Force; and the Air Force Recruiting Service.

AETC Contact List

A6: DIRECTOR OF COMMUNICATIONS

Col. Frank K. Brooks, Jr.  
DSN 487-4708

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Col. M. Clarke Englund  
DSN 487-4708

DAG: DIRECTOR'S ACTION GROUP  
DSN 487-4474

A6E: EXECUTIVE OFFICER  
DSN 487-4708

A6I: INNOVATION AND TECHNOLOGY  
DSN 487-4708

A6O: OPERATIONS  
DSN 487-4015

A6X: PLANS AND REQUIREMENTS  
DSN 487-6202

A6P: POLICY AND RESOURCES  
DSN 487-5093



HQ: RANDOLPH AFB, TEXAS

[HTTPS://WWW-R.AETC.AF.MIL/SC](https://www-r.aetc.af.mil/sc)

AETC Contacts

12th CS, Randolph AFB, Texas  
DSN 487-2626

14th CS, Columbus AFB, Miss.  
DSN 742-2001

17th CS, Goodfellow AFB, Texas  
DSN 477-3000

37th CS, Lackland AFB, Texas  
DSN 925-0408

42nd CS, Maxwell AFB, Ala.  
DSN 493-7001

47th CS, Laughlin AFB, Texas  
DSN 732-5647

56th CS, Luke AFB, Ariz.  
DSN 896-7160

71st CS, Vance AFB, Okla.  
DSN 448-7756

81st CS, Keesler AFB, Miss.  
DSN 597-2440

82nd CS, Sheppard AFB, Texas  
DSN 736-5524

367th TRSS, Hill AFB, Utah  
DSN 777-0762

97th CS, Altus AFB, Okla.  
DSN 866-7544

314th CS, Little Rock AFB, Ark.  
DSN 731-3735

325th CS, Tyndall AFB, Fla.  
DSN 523-2021

AETC CSS, Randolph AFB, Texas  
DSN 487-3360

HQ AU/SC, Maxwell AFB, Ala.  
DSN 493-4320

AFIT/SC, Wright Patterson AFB, Ohio  
DSN 785-6565

333rd TRS, Keesler AFB, Miss.  
DSN 597-2259

336th TRS, Keesler AFB, Miss.  
DSN 597-5314

338th TRS, Keesler AFB, Miss.  
DSN 597-2597

344th TRS, Lackland AFB, Texas  
DSN 473-1984

**Mission:**Air Force Materiel Command leads the Information Enterprise in delivering cost efficient and effective information technology based solutions that satisfy customer needs while serving as the enabler for transformation. They also perform management and governance to include: Policy, Process, and Performance and Architecture Standards; Network Operations and Security Center; Portfolio Management and Consolidation; Information Assurance and Communications Security; Capital Investments Decisions and Reporting; and Communications and Information Utility Infrastructure.

AFMC Contact List

DIRECTOR OF COMMUNICATIONS AND CIO

Jon S. Ogg  
DSN 787-3626

DEPUTY DIRECTOR OF COMMUNICATIONS

John Bartoli  
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DSN 986-3536

CHIEF TECHNOLOGY OFFICER  
DSN 787-3626

A6O: OPERATIONS  
DSN 787-3677

A6P: RESOURCES DIVISION  
DSN 787-8404

A6X: PLANS, POLICY AND  
REQUIRMENTS DIVISION  
DSN 787-8886



HQ: WRIGHT-PATT AFB, OHIO

AFMC Contacts

311th CS/SC Brooks AFB, Texas  
DSN 240-3120

377th MSG/SC Kirtland AFB, N.M.  
DSN 246-5333

66th MSG/SC Hanscom AFB, Mass.  
DSN 478-7501

72nd CS/CC Tinker AFB, Okla.  
DSN 339-2683

75th CS/CC Hill AFB, Utah  
DSN 777-3979

78 CS/CC Robins AFB, Ga.  
DSN 468-8137

88 CG/CC Wright-Patt AFB, Ohio  
DSN 785-4021

95 CG/CC Edwards AFB, Calif.  
DSN 527-8010

96 CG/CC Eglin AFB, Fla.  
DSN 872-4468

704th CS/DO Arnold AFB, Tenn.  
DSN 340-4464

AFRL/RO Wright-Patt AFB, Ohio  
DSN 674-9400

AFSAC/XPI Wright-Patt AFB, Ohio  
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AMARC/XPI Davis-Monthan AFB, Ariz.  
DSN 228-8970

AEDC/SC Arnold AFB, Tenn.  
DSN 340-5247

ESC/XPI Hanscom AFB, Mass.  
DSN 478-5715

OC-ALC/IT Tinker AFB, Okla.  
DSN 339-4662

00-ALC/IT Hill AFB, Utah  
DSN 777-9362

WR-ALC/IT Robins AFB, Ga.  
DSN 468-8551

ASC/XPI Wright-Patt AFB, Ohio  
DSN 674-8562

AFFTC/IT Edwards AFB, Calif.  
DSN 527-4493





HQ: ROBINS AFB, GA.

[HTTPS://WWW.MIL.A6.AFRC.AF.MIL](https://www.mil.a6.afrc.af.mil)

**Mission:** The Communications Directorate is responsible for the development of plans, policies, programs and procedures to ensure effective and efficient C&I support for Air Force Reserve Command. Chief information officer of the command is responsible for strategic information technology planning, validation of IT requirements, and identifying total cost of ownership for command IT. The directorate ensures Reserve C&I personnel are properly manned, equipped and trained in accordance with gaining major command and Air Force requirements. They provide enterprise network support and oversight, central review of command software activities and information assurance support for the command.

## AFRC Contact List

### A6: DIRECTOR OF COMMUNICATIONS

**Col. John L. Hayes**  
DSN 497-1776

### A6-2: DEPUTY DIRECTOR OF COMMUNICATIONS

**Col. Tom Manley**  
DSN 497-1808

**A6Q**  
DSN 497-1557

**A6N**  
DSN 497-1777

**A6I**  
DSN 497-1818

**A6X**  
DSN 497-1213

## AFRC Units

### HQ AFRC comm and info subordinate comm units

#### Tenant units (24)

4th CTCs, March ARB, 4th AF, AMC  
35th CBCS, Tinker AFB, 4th AF, ACC  
55th CBCS, Robins AFB, 22nd AF, ACC  
302nd CF, Peterson AFB, 22nd AF, AMC  
310th CF, Peterson AFB, 10th AF, AFSPC  
349th CS, Travis AFB, 4th AF, AMC  
403rd CF, Keesler AFB, 22nd AF, AMC  
419th CS, Hill AFB, 10th AF, ACC  
433rd CF, Lackland AFB, 4th AF, AMC  
442nd CF, Whiteman AFB, 10th AF, ACC  
445th CF, Wright Patterson AFB, 4th AF, AMC  
459th CF, Andrews AFB, 4th AF, AMC  
507th CF, Tinker AFB, 4th AF, AMC  
514th CS, McGuire AFB, 22nd AF, AMC  
622nd CF, Langley AFB, 22nd AF, ACC  
716th CF, Seymour Johnson AFB, 4th AF, ACC  
908th CF, Maxwell AFB, 22nd AF, AMC  
916th CF, Seymour Johnson AFB, 4th AF, AMC  
917th CF, Barksdale AFB, 10th AF, ACC  
919th CS, Eglin Aux. Field 3, 10th AF, AFSOC  
927th CF, Selfridge ANGB, 4th AF, AMC  
939th CF, Portland ANGB, 4th AF, ACC  
940th CF, Beale AFB, 4th AF, AMC  
944th CF, Luke AFB, 10th AF, ACC

#### Embedded units (8)

315th MSS/SCB, Charleston AFB, 22nd AF, AMC  
446th MSS/SCB, McChord AFB, 4th AF, AMC  
512th MSS/SCB, Dover AFB, 22nd AF, AMC  
920th MSF/SCB, Patrick AFB, 10th AF, AFSOC  
931st MSF/SCB, McConnell AFB, 4th AF, AMC  
932nd MSS/SCB, Scott AFB, 4th AF, AMC  
943rd MSF/SC, Davis-Monthan AFB, 10th AF, AFSOC

#### Host bases (13 units)

94th CS, Dobbins ARB, 22nd AF, AETC  
301st CF, Fort Worth NAS JRB, 10th AF, ACC  
434th CS, Grissom ARB, 4th AF, AMC  
439th CS, Westover ARB, 22nd AF, AMC  
440th CF, Gen. Mitchell IAP ARS, 22nd AF, AMC  
452nd CS, March ARB, 4th AF, AMC  
482nd CS, Homestead ARB, 10th AF, ACC  
910th CF, Youngstown-Warren ARS, 22nd AF, AMC  
911th CS, Pittsburgh IAP ARS, 22nd AF, AMC  
913th CF, Willow Grove ARS, 22nd AF, AMC  
914th CS, Niagara Falls IAP, 22nd AF, AMC  
926th CF, New Orleans NAS JRB, 10th AF, ACC  
934th CF, Minn-St. Paul IAP ARS, 22nd AF, AMC

#### NAFs (3 NAFs plus ARPC)

604th RSG/SC, March ARB, 4th AF  
610th RSG/SC, Fort Worth AFB, 10th AF  
622nd RSG/SC, Dobbins ARB, 22nd AF  
ARPC/SC, Denver, Colo.

**Mission:** Air Force Space Command defends the United States through the control of space and intercontinental ballistic missile operations. It operates and supports the Global Positioning System, Defense Satellite Communications Systems, Defense Support Program, and other military satellites. The command also operates the Air Force Satellite Control Network. Within AFSPC, the Logistics and Warfighting Integration Directorate is responsible for policy, plans, architectures, integration, space systems sustainment, interoperability, resource management, system management, business process reengineering, and security of logistics and communications and information systems and programs. Major program responsibilities include base communications and infrastructure, satellite command and control, missile communications, missile maintenance, logistics readiness and other logistics and communications issues for the command.

## AFSPC Contact List

### A4/A6: DIRECTOR, LOGISTICS AND WARFIGHTING INTEGRATION

**Brig. Gen. Bradley W. Butler**  
DSN 692-3911

### DA6: DEPUTY DIRECTOR, WARFIGHTING INTEGRATION

**Col. Benjamin Osler**  
DSN 692-3911

### A6I: INTEGRATION, INFORMATION AND ASSURANCE DIVISION

DSN 692-5882

### A6M: MISSION SYSTEMS DIVISION

DSN 692-5879

### A6N: NETWORKS AND INFORMATION SERVICES DIVISION

DSN 692-3862

## AFSPC Contacts

**Numbered Air Forces**  
**14 AF/A6 Vandenberg AFB, Calif.**  
DSN 276-2591

**20 AF/LGK, F.E. Warren AFB, Wyo.**  
DSN 481-5382

**Groups**  
**50th CG, Schriever AFB, Colo.**  
DSN 560-4755

**Squadrons**  
**21st SCS, Peterson AFB, Colo.**  
DSN 834-4632



HQ: PETERSON AFB, COLO.

**30th SCS, Vandenberg AFB, Calif.**  
DSN 276-5316

**45th SCS, Patrick AFB, Fla.**  
DSN 854-2179

**50th SCS, Schriever AFB, Colo.**  
DSN 560-4755

**61st SCS, Los Angeles AFB, Calif.**  
DSN 833-0798

**90th SCS, F.E. Warren AFB, Wyo.**  
DSN 481-2140

**341st SCS, Malmstrom AFB, Mont.**  
DSN 632-2153

**460th SCS, Buckley AFB, Colo.**  
DSN 877-6852

**614th SCS, Vandenberg AFB, Calif.**  
DSN 276-2591

**721st SCS, Cheyenne Mtn AFS, Colo.**  
DSN 268-3613

**Special Support Activities**  
**5th CS, Minot AFB, N.D.**  
DSN 453-2150

**AFSPC/STEM, Tinker AFB, Okla.**  
DSN 453-2150



**Mission:**The Air Mobility Communications and Information team provides integrated, responsive, and reliable communications and information. They also provide services and policy for managing information as a strategic resource for optimum customer support. It keeps America's capability and character visible, which provides an effective deterrent that protects allies and keeps U.S. markets open. If deterrence fails, "Global Reach" allows rapid and decisive deployment of combat power.

AMC Contact List

**A6: DIRECTOR OF COMMUNICATIONS**  
**Col. Gregory J. Touhill**  
DSN 779-6251

**DA6: DEPUTY DIRECTOR OF COMMUNICATIONS**  
**Col. John Taglieri**  
DSN 779-6252

**A6A: TECHNICAL DIRECTOR**  
DSN 779-6251

**A6X: PLANS AND REQUIREMENTS**  
DSN 779-6437

**A6D: OPERATIONS**  
DSN 779-5638

**A6N: NETWORK SYSTEMS**  
DSN 779-5701

**A6I: ARCHITECTURE/TECHNOLOGY/INTEROPERABILITY**  
DSN 779-5511

HQ: SCOTT AFB, ILL.      [HTTPS://PRIVATE.AMC.AF.MIL/SC](https://private.amc.af.mil/sc)

AMC Units and Contacts

**Direct Reporting Units**  
**AMC CG**  
DSN 576-5122

**868th CS, Scott AFB, Ill.**  
DSN 576-6026

**805th CSS, Scott AFB, Ill.**  
DSN 576-6026

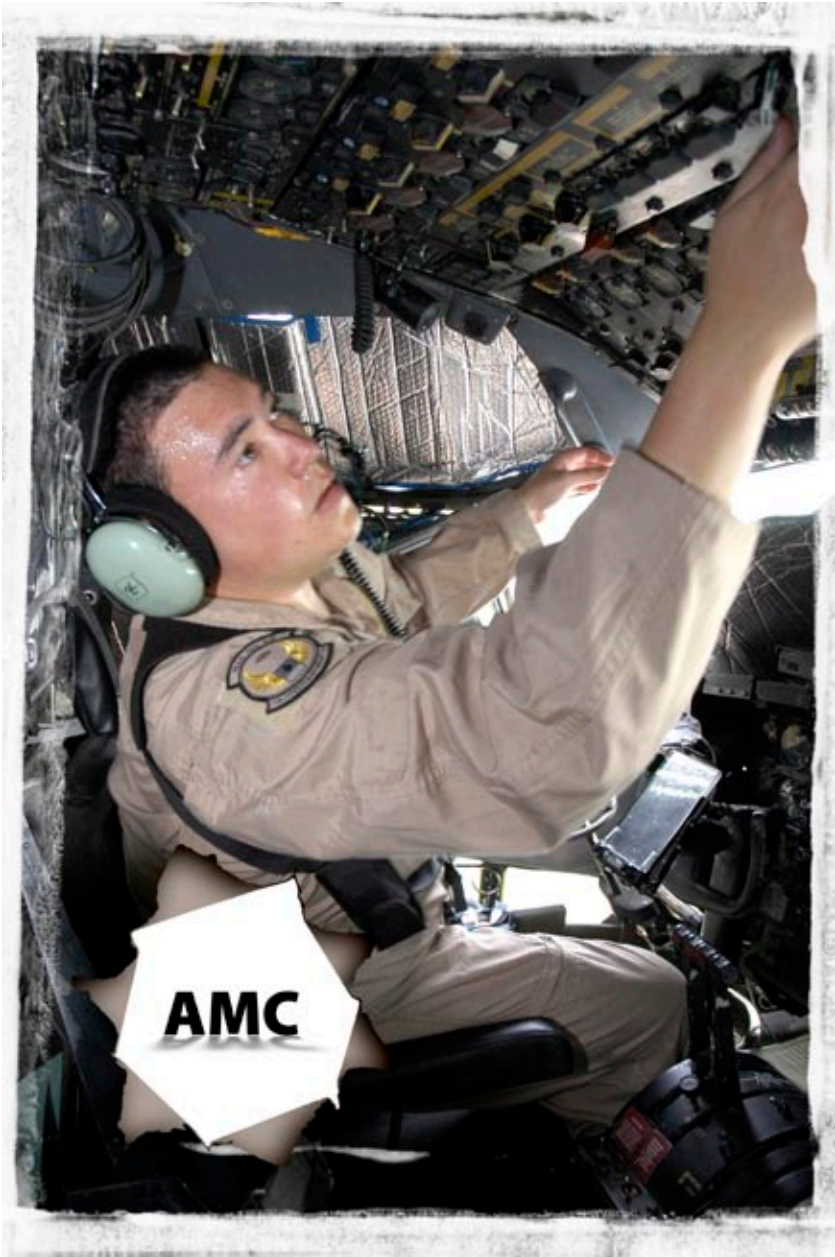
**Groups**  
**89th ASG, Andrews AFB, Md.**  
DSN 858-2613

**Squadrons**  
6th CS, MacDill AFB, Fla.  
22nd CS, McConnell AFB, Kan.  
43rd CS, Pope AFB, N.C.  
60th CS, Travis AFB, Calif.  
62nd CS, McChord AFB, Wash.  
89th CS, Andrews AFB, Md.  
92nd CS, Fairchild AFB, Wash.  
305th CS, McGuire AFB, N.J.  
319th CS, Grand Forks AFB, N.D.  
375th CS, Scott AFB, Ill.  
436th CS, Dover AFB, Del.  
437th CS, Charleston AFB, S.C.  
1st CTCs, Charleston AFB, S.C.

**Air Mobility Operations Groups**  
715th AMOG/SC, Hickam AFB, Hawaii  
721st AMOG/SC, Ramstein AB, Germany

**Air Mobility Operations Squadrons**  
15th AMOS, Travis AFB, Calif.  
21st AMOS, McGuire AFB, N.J.

**Air Mobility Warfare Center**  
AMWC/WCR, Fort Dix, N.J.



**Mission:** Air Force Special Operations Command missions include direct action, unconventional warfare, special reconnaissance, foreign internal defense and counterterrorism. It is the Air Force component of U.S. Special Operations Command and they provide forces for assignment to geographic combatant commanders. The HQ AFSOC/A6 mission is to provide combat ready C4I warriors and C4I infrastructure to execute planning, command and control, and combat operations worldwide for special operations forces. The A6 staff is responsible for providing all tactical and base level communications and information systems to AFSOC units. The nature of special operations in a tactical environment mandates small, lightweight, and modular tactical communications to enable rapid contingency infiltration, exfiltration, and resupply operations. The A6 serves as AFSOC's Chief Information Officer with responsibilities including managing a CIO process that develops a cross-functional, cradle-to-grave IT management scheme to satisfy AFSOC operational mission requirements. The key responsibility is to ensure that AFSOC IT investments are the best value for AFSOC, improve interoperability, and enhance mission effectiveness.

AFSOC Contact List

**A6: DIRECTOR OF COMMUNICATIONS AND INFORMATION**  
**Col. Michael P. Curtis**  
DSN 579-2134

**A6D: DEPUTY DIRECTOR OF COMMUNICATIONS AND INFORMATION**  
**Lt. Col. Keith B. Kane**  
DSN 579-2133

**A6O: CHIEF, C4 OPERATIONS DIVISION**  
DSN 579-2453

**A6X: CHIEF, PLANS AND RESOURCES DIVISION**  
DSN 579-2132

**A6N: CHIEF NETWORKS AND INSTALLATION DIVISION**  
DSN 579-6918

**A6E: EXECUTIVE OFFICER, COMMUNICATIONS, INFORMATION**  
DSN 579-5983

**COMPONENT NAF-A6**  
DSN 579-2475



HQ: HURLBURT FIELD, FLA.  
[HTTPS://WWW.AFSOC.AF.MIL](https://www.afsoc.af.mil)

AFSOC Contacts

**16th CS, Hurlburt Field, Fla.**  
DSN 579-6643

**347th CS, Moody AFB, Ga.**  
DSN 460-3456

**352nd OSS/A6, RAF Mildenhall United Kingdom**  
DSN 314-238-4673

**353rd OCF, Kadena AB, Japan**  
DSN 315-634-8295

**106th CF, Westhampton Beach, N.Y. (ANG)**  
DSN 456-7441

**280th CBCS, Dothan, Ala. (ANG)**  
DSN 358-9234

**129th CS, Moffett Federal Airfield, Calif. (ANG)**  
DSN 359-9160

**193rd CS, IAP Harrisburg, Pa. (ANG)**  
DSN 423-2445

**305th RQS/SCB, Davis-Monthan, Ariz. (AFRES)**  
DSN 228-7812

**919th CS, Duke Field, Fla. (AFRES)**  
DSN 875-6634

**920th MSF/SCB, Patrick AFB, Fla. (AFRES)**  
DSN 854-0170

**939th CF, Portland, Ore. (AFRES)**  
DSN 638-0844



**Mission:** The United States Air Forces in Europe forces provide communications, airfield systems, information management, visual information, and postal strategy, architectures, policy, programming, planning, and resource management. They support the North Atlantic Treaty Organization and United States European Command C2 intelligence and surveillance, combat, and combat support systems throughout the area of operations across the full spectrum of conflict.

## USAFE Contact List

### A6: DIRECTOR OF COMMUNICATIONS

**Col. Steven Spano**  
DSN 314-480-6880

### A6D: DEPUTY DIRECTOR OF COMMUNICATIONS

**Col. Thomas Brown**  
DSN 314-480-6880

### A6X: CHIEF, PLANS AND RESOURCES DIVISION

DSN 314-579-7943

### A6N: NETWORKS SYSTEMS DIVISION

DSN 314-480-7942

### A6I: ENTERPRISE INTEGRATION DIVISION

DSN 314-480-6214



HQ: RAMSTEIN AB, GERMANY

## USAFE Units and Contacts

### Numbered Air Forces

3 AF/A6, Ramstein AB, Germany

### Field Operating Agencies

HQ USAFE Computer Systems Squadron,  
Ramstein AB, Germany

### Groups

86th Air and Space Communications Group,  
Ramstein AB, Germany

### Wing, Group and Squadron SCs

38th Combat Support Wing/A6, Sembach AB, Germany  
501st Combat Support Wing/SC, RAF Mildenhall, United Kingdom  
420th Air Base Squadron/SC, RAF Fairford, United Kingdom  
421st Air Base Squadron/SC, RAF Menwith Hill, United Kingdom  
423rd Air Base Squadron/SC, RAF Molesworth, United Kingdom  
425th Air Base Squadron/SC, Izmir AB, Turkey  
426th Air Base Squadron/SC, Stavanger AB, Norway  
470th Air Base Squadron/SC, Geilenkirchen NATO AB, Germany  
496th Air Base Squadron/SC, Moron AB, Spain  
603rd Air Control Squadron/SC, Aviano AB, Italy

### Squadrons

1st Combat Communications Squadron, Ramstein AB, Germany  
1st Communications Maintenance Squadron, Kapaun AS, Germany  
1st Air and Space Communications Squadron, Ramstein AB, Germany

2nd Air Postal Squadron, Ramstein AB, Germany  
31st Communications Squadron, Aviano AB, Italy  
39th Communications Squadron, Incirlik AB, Turkey  
48th Communications Squadron, RAF Lakenheath, United Kingdom  
52nd Communications Squadron, Spangdahlem AB, Germany  
65th Communications Squadron, Lajes Field, Azores  
100th Communications Squadron, RAF Mildenhall, United Kingdom  
422nd Communications Squadron, RAF Croughton, United Kingdom  
435th Communications Squadron, Ramstein AB, Germany  
603rd Air and Space Communications Squadron, Ramstein AB, Germany

### Expeditionary Units

401st Air Expeditionary Wing/SC, Aviano AB, Italy



HQ: HICKAM AFB, HAWAII

**Mission:** Pacific Air Forces enables global air and space readiness by providing excellence in communications and information capabilities. They deliver communications and information strategic direction, policy and resources for PACAF units. They ensure global forces have responsive C2, intelligence, and combat support. They support combatant commanders, coalitions and PACAF units during wartime, exercises and operations other than war, develops policy in support of command's Chief Information Officer, and is lead command for selected projects.

## PACAF Contact List

### A6: DIRECTOR OF COMMUNICATIONS

**Col. Vincent C. Valdespino**  
DSN 315-449-4691

### A6D: DEPUTY DIRECTOR OF COMMUNICATIONS

**Col. Ted Connally**  
DSN 315-449-4133

**A6E: EXECUTIVE SUPPORT**  
DSN 315-449-4691

### A6I: ARCHITECTURE, TECHNOLOGY AND INTEROPERABILITY

DSN 315-449-4656

### A6X: PLANS, POLICY AND RESOURCES

DSN 315-449-4690

### PACAF AIRPS

DSN 315-449-4300

### PACAF CSS

DSN 315-449-3731

## PACAF Units and Contacts

### Numbered Air Forces

5th AF/A6, Yokota AB, Japan  
7th AF/A6, Osan AB, Korea  
11th AF/A6, Elmendorf AFB, Alaska  
13th AF/A6, Hickam AFB, Hawaii

### Field Units

PACAF AIRPS, Hickam AFB, Hawaii  
PACAF CSS, Hickam AFB, Hawaii

3rd CS, Elmendorf AFB, Alaska  
8th CS, Kunsan AB, Korea  
15th CS, Hickam AFB, Hawaii  
18th CS, Kadena AB, Japan  
35th CS, Misawa AB, Japan  
36th CS, Andersen AFB, Guam  
51st CS, Osan AB, Korea  
56th ACOMS, Hickam AFB, Hawaii  
354th CS, Eielson AFB, Alaska  
374th CS, Yokota AB, Japan  
607th ACOMG, Osan AB, Korea  
607th ACOMS, Osan AB, Korea  
607th CBCS, Camp Humphries, Korea

### ANG Units

291st CCS, Hawaii ANG  
292nd CCS, Hawaii ANG  
293rd CCS, Hawaii ANG  
206th CCS, Alaska ANG  
234th CCS, California ANG  
242nd CCS, Washington ANG  
154th ATCF, Hawaii ANG  
297th ATCS, Hawaii ANG





**HQ: USAF ACADEMY,  
COLORADO SPRINGS, COLO.**

**WWW.USAF.AF.MIL**

**Mission:** The 10th CS supports the communications, computer, and information requirements of more than 9,000 military and civilian members. This includes more than 4,000 cadets attending one of the country's finest institutions of higher learning and military training. The 10th CS is a diverse organization of military, civilian and contract workers dedicated to the motto, "Taking Service One Step Further" by providing customers with the finest communications capabilities possible.

### 10th CS Contact List

**SC: COMMANDER**

**Lt. Col. Larry Davenport**  
DSN 333-4045

**SCS: SUPPORT FLIGHT**

DSN 333-8531

**SCX: PLANS FLIGHT**

DSN 333-2167

**SCB: NETWORK INFRASTRUCTURE**

DSN 333-2441

**Mission:** The 844th Communications Group, a subordinate unit of Air Force District of Washington, provides communications and information technology systems and services for the National Military Command Center, Headquarters United States Air Force, six wings, 76 tenant units within the National Capital Region to include Special Air Missions supporting the president and key leaders. They also provide travel communications support to the Secretary of Defense, the Chairman, Joint Chiefs of Staff, and the Chief of Staff, United States Air Force. The 844th CG commander is also responsible for the development of management information systems for the HQ USAF and decision support tools for senior DoD officials to evaluate events worldwide and to respond to crises. The subordinate units to the 844 CG are the 844th Communications Squadron located at the Pentagon, Washington, D.C., and the 744th Communications Squadron located at Andrews AFB, Md.



**HQ: PENTAGON, WASHINGTON D.C.**

**HTTP://WWW.AFDW.AF.MIL**

### 844th CG Contact List

**CC: COMMANDER**

**Col. Kim M. Johnson**  
DSN 297-5500

**CD: DEPUTY COMMANDER**

**Charles B. Elmore**  
DSN 297-5500

**CCE: EXECUTIVE ASSISTANT**

DSN 297-5500

**CEM: GROUP SUPERINTENDENT**

DSN 297-7410

### Squadron Contacts

**744TH CS COMMANDER**

**Lt. Col. Herbert H. Wesselman**  
DSN 858-6881

**844TH CS EXECUTIVE COMMANDER**

DSN 227-4264



**HQ: ANDREWS AFB, MD.**

**HTTP://PUBLIC.AFOSI.AMC.AF.MIL**

### OSI XI Contact List

**XI:**

**Gale D. Ahern**  
DSN 857-0856

**XIS: SECURITY SERVICES**

DSN 857-1083

**XIL: INFORMATION SERVICES**

DSN 857-0812

**XIC: C4ISR INFOSTRUCTURE**

DSN 857-0896

**XIP: RESOURCE PLANNING**

DSN 857-0825

**XII: C4ISR INTEGRATION**

DSN 857-1921

**XIW: ARCHITECTURE, ASSESSMENTS**

DSN 857-3126



**HQ: OFFUTT AFB, NEB.**

### AFWA Contact List

**SC:**

**Col. David Handle**  
DSN 271-7378

**SCM:**

DSN 271-4614

**SCA:**

DSN 271-8290

**SCS:**

DSN 271-2861

**SCH:**

DSN 271-2889

**Mission:** The 300-member strong Headquarters Air Force Weather Agency Communications and Information Directorate, AFWA/SC, provides global communications and information support to deployed and in-garrison Air Force and Army troops. AFWA/SC develops and maintains complex weather software and databases employing two million lines of software code. Using over 80 software programs written in 16 different programming languages, they process and store terrestrial and space weather sensor data, including satellite imagery, on the Headquarters' supercomputing systems with more than 4,000 gigaflops of combined computing capacity. AFWA remains focused on its responsibilities supporting Air and Space Expeditionary Forces, the U.S. Army, combatant commands, MAJCOMs, the National Reconnaissance Office, coalition partners, and other government agencies.





HQ: LANGLEY AFB, VA

[HTTP://WWW.AFC2ISRC.AF.MIL](http://www.afc2isrc.af.mil)

**Mission:** As a Field Operating Agency of the Air Force Chief of Warfighting Integration and Chief Information Officer, the Air Force Command and Control & Intelligence, Surveillance and Reconnaissance Center mission is to support SAF/XC initiatives to influence, integrate and improve Air Force C4ISR capabilities. The center is focused on Joint Force and Joint Force Air Component Commanders' capability to execute decision superiority across a full range of military operations. AFC2ISRC priorities are: engaging the joint warfighter through the Joint Forces Command Joint Battle Management Command and Control Board of Directors; executing the Air Force Chief of Staff's vision of the Air and Space Operations Center Weapons System, and developing the C2 Constellation. Key nodes focusing on horizontal integration within the C2 Constellation include the AOC and the Distributed Common Ground System. The Constellation Net includes ground, air, and space communications such as the Global Information Grid, the Joint Tactical Radio System, and the Multi-Platform Common Data Link. The Center represents warfighters from all the MAJCOMS and provides the operational warfighter perspective to Air Force C4ISR spiral development and systems acquisition commands and processes. The Center includes the Command and Control Battlelab, the Air Force Transformation Center, and the Air Force Experimentation Office which leads the planning and execution of continuous experimentation culminating with the large scale Joint Expeditionary Force Experiment executed bi-annually.

### AFC2ISRC Contact List

**CC: COMMANDER**

**Maj. Gen. Kevin J. Kennedy**  
DSN 574-3271

**CV: VICE COMMANDER**

**Col. Johnnie R. Madison**  
DSN 574-3271

**CCT: TECHNICAL DIRECTOR**

DSN 574-0236

**A6: GLOBAL COMMUNICATIONS AND INFORMATION DIRECTORATE**

DSN 574-2999

**CCT: TRANSFORMATION CENTER**

DSN 575-4135

**C2ISRB: COMMAND AND CONTROL, INTELLIGENCE, SURVEILLANCE AND RECONNAISSANCE BATTLELAB**

DSN 575-9800

**CRE: AIR FORCE EXPERIMENTATION OFFICE**

DSN 575-2119



**Mission:** The Air Force Communications Agency designs and delivers all aspects of information technology systems to enable the Air Force to conduct global network-centric warfare. They lead the efforts to standardize the Air Force network systems by optimizing configurations, setting and publishing standards, and procuring voice, video, and other network-centric information services, to document this in an architectural construct called the ConstellationNet—the Air Force portion of the Global Information Grid. AFCA pursues leading edge technologies such as new airborne networking concepts and standards through various testbeds, laboratories, and integration facilities, and deploys assessment and engineering teams worldwide to facilitate combined and joint network centric and knowledge-based operations. The agency's Public Affairs office publishes the monthly *intercom* magazine on behalf of XC and the entire C4ISR community.

### AFCA Contact List

**CC: COMMANDER**

**Col. Robert Steele**  
DSN 779-6571

**CV: VICE COMMANDER**

**Col. Richard Mallick**  
DSN 779-6573

**CA: TECHNICAL DIRECTOR**

DSN 779-6575

**CT: TRANSFORMATION**

DSN 779-5666

**CCE: EXECUTIVE OFFICER**

DSN 779-6571

**CAG: COMMANDER'S ACTION GROUP**

DSN 779-6042

**DS/CCG: HQ SQ COMMANDER**

DSN 779-5699

**EA: ARCHITECTURES, ANALYSIS**

DSN 779-5330

**EC: ENTERPRISE CAPABILITIES**

DSN 779-5046

**EV: ASSESSMENTS, VALIDATION**

DSN 779-6271

**EN: INTEGRATION ENGINEERING**

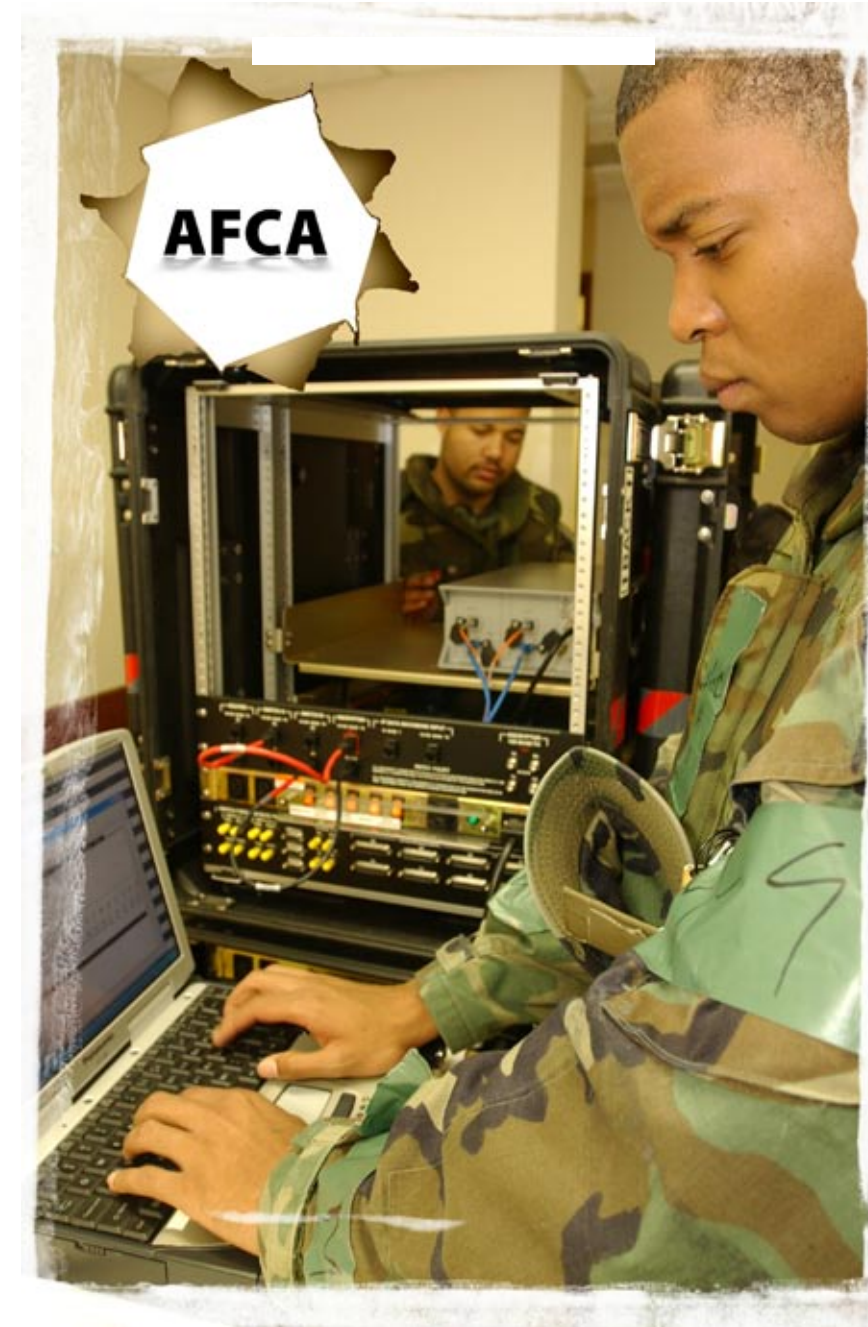
DSN 779-5541

**RM: RESOURCE MANAGEMENT**

DSN 779-5675

**PA: PUBLIC AFFAIRS**

DSN 779-5690



HQ: SCOTT AFB, ILL.







HQ: ANDREWS AFB, MD.

**Mission:** The mission of Headquarters Air Force Flight Standards Agency is to develop, standardize, evaluate, and certify policy, procedures, and equipment to support Air Force global flight operations and to centrally manage air traffic control, airfield management, and landing systems for the Air Force. It also performs worldwide inspection of airfields, navigation systems and instrument approaches.

#### AFFSA Contact List

**CC: COMMANDER**

**Col. Christopher Ceplecha**  
DSN 857-3572

**EXECUTIVE OFFICER**

DSN 857-4714

**DIRECTOR OF AIRFIELD OPERATIONS**

DSN 857-2217

**DIRECTOR OF RESOURCES AND REQUIREMENTS**

DSN 857-4308

#### AFFSA Units and Contacts

##### Direct Reporting Units

**Det. 1, Flight Inspection Center, Will Rogers International Airport, Oklahoma City, Okla.**

**COMMANDER, AFFSA DETACHMENT 1**

Comm (405) 954-4273

**Det. 2, Federal Aviation Administration Liaison, Washington, D.C.**



HQ: ALEXANDRIA, VA.

**Mission:** The Air Force Frequency Management Agency plans, provides and preserves access to the electromagnetic spectrum for Air Force and selected DoD activities in support of national policy objectives, systems development and global operations. They develop and implement spectrum guidelines and instructions to support the Air Force mission; coordinate actions to resolve spectrum interference incidents involving DoD, private sector, federal, and international users; and are instrumental in formulating and articulating the U.S. position at World Radio Conferences. They coordinate orbital locations and spectrum needs for DoD satellites at the international level and provide functional management for the spectrum management career field. They also chair the Interservice Advisory Committee, responsible for overseeing joint spectrum management training courses at Keesler AFB, Miss.

#### AFFMA Contact List

**CC: COMMANDER**

**Col. Gary W. Klabunde**  
DSN 328-1544

**TECHNICAL DIRECTOR**

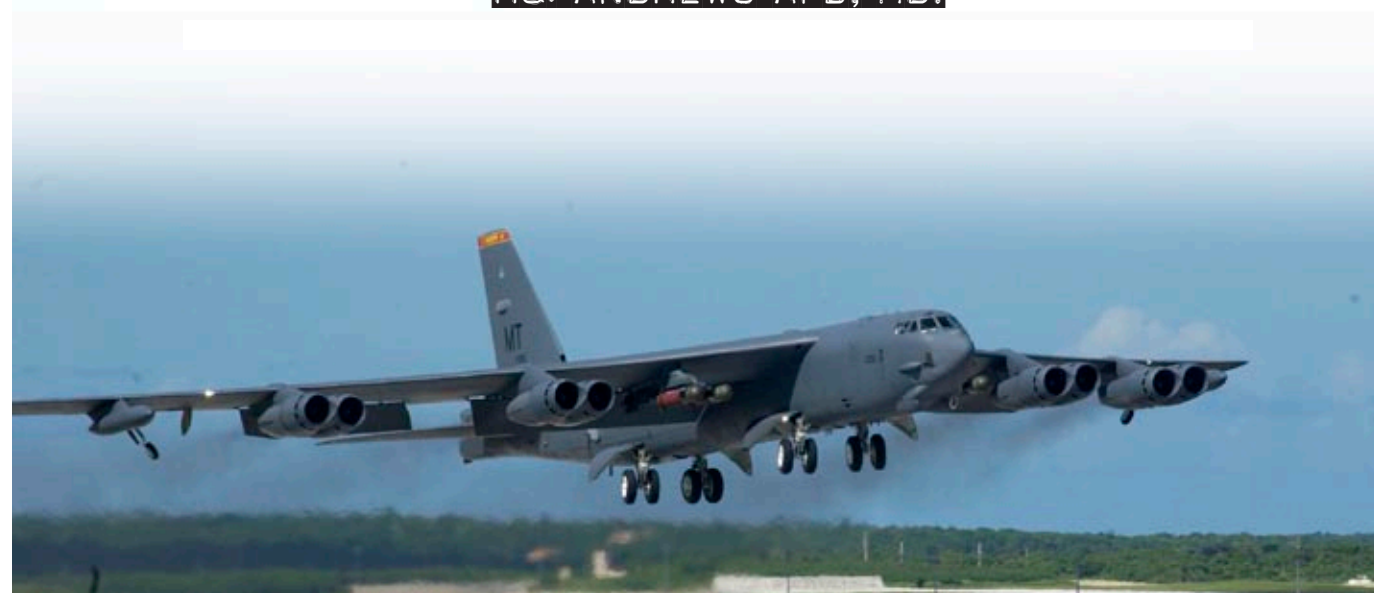
DSN 328-1501

**DO:**

DSN 328-1506

**XP:**

DSN 328-1516







HQ: SAN ANTONIO, TEXAS

[HTTP://WWW.AFVS.AF.MIL](http://www.afsv.af.mil)

**Mission:** The Air Force Services Agency helps field commanders increase combat capability and improve productivity through programs promoting readiness, esprit de corps and quality of life for Air Force people. They have two primary missions: combat support and community services. In their combat support role, the Agency assists Services professionals throughout the Air Force in providing food, lodging, fitness, recreation, library support and mortuary services. They also support the Air Staff, major commands, and all Air Force bases in developing and operating a full range of quality of life programs for Air Force members and their families. Responsibilities include developing and disseminating procedures to implement policy, providing technical assistance to the field, preparing and coordinating responses to high-level inquiries, fielding new capabilities, and developing programs that support MAJCOM and installation activities. The management systems directorate manages information technology systems for the Air Force Services community and Agency headquarters. The directorate establishes IT strategic goals, formulates policy, and ensures deployed systems meet Air Force standards and criteria, are supportable, and can integrate into the Air Force communications and information infrastructure. It also advises Services functional business owners on IT issues and facility improvements.

### AFSV Contact List

#### DIRECTOR, MANAGEMENT SYSTEMS

**Col. Herman O. Jett**  
DSN 487-6882

#### DEPUTY DIRECTOR, MANAGEMENT SYSTEMS

**Michael Ochsenreiter**  
DSN 487-6882

#### SYSTEMS SUSTAINMENT DIVISION

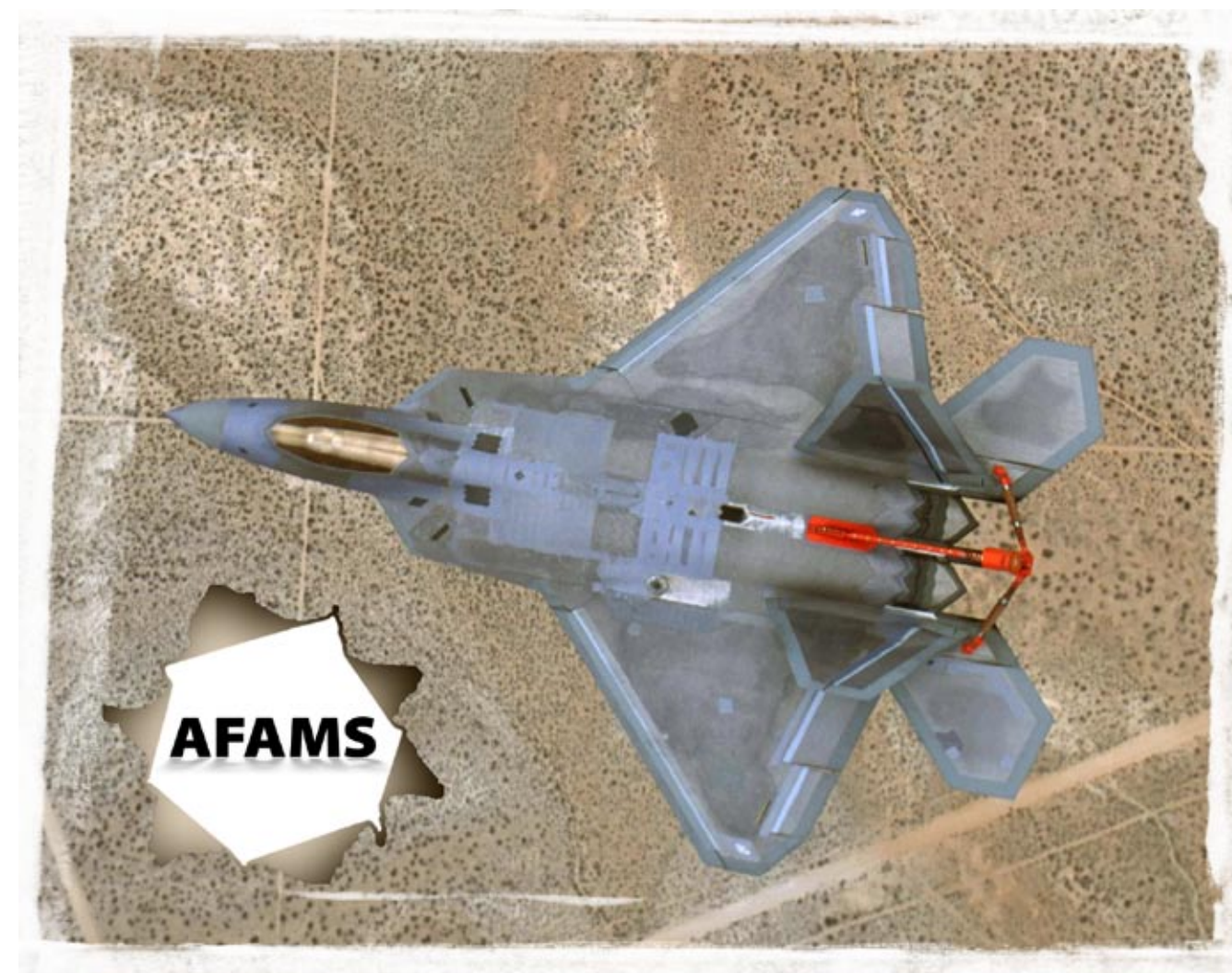
DSN 487-3992

#### OPERATIONS/NETWORK DIVISION

DSN 487-5324

#### PROGRAMS/REQUIREMENTS DIVISION

DSN 487-5720



HQ: ORLANDO, FLA.

[HTTP://WWW.AFAMS.AF.MIL](http://www.afams.af.mil)

**Mission:** The Air Force Agency for Modeling and Simulation's primary missions are to implement Air Force, joint and Department of Defense modeling and simulation policies, architectures, and standards. They support the development and use of the Realistic Global Battlespace for training, analysis, acquisition, test and evaluation, and operations; and support corporate Air Force M&S planning, requirements and investments, and facilitate the establishment, transition and integration of major Air Force M&S initiatives and programs. AFAMS shapes Air Force decision making, mission rehearsal and execution; supports cross-cutting initiatives such as Distributed Mission Operations and the Air Force-Integrated Collaborative Environment; promotes and supports technology improvements; oversees the Air Force M&S Force Development program and manages Air Force M&S Information Services, which includes the Air Force M&S Resource Repository, M&S databases and decision support vetting tools, document library, reflectors, Event Planning System, Air Force M&S Calendar, and numerous other collaboration tools. The C4ISR Visualization Center is the AFAMS Pentagon Operating Location providing a portal into exercises, experiments, demonstrations, and real-world events occurring throughout the Air Force and DoD. Leveraging extensive network connections, modeling and simulation tools, and a robust VTC capability, the CVC has provided senior leaders and action officers of the Air Staff, Joint Staff, OSD, and Congressional staffs with a connection to Joint Red Flag, Joint Expeditionary Force Experiment and a variety of other events.



### AFAMS Contact List

#### CC: COMMANDER

**Col. Louis Olinto**  
DSN 970-5701

#### MSN:

DSN 970-5704

#### MSF:

DSN 970-5771

#### CD:

**Sam E. Fragapane**  
DSN 970-5765

#### MSO:

DSN 970-5796

#### CVC:

DSN 223-0410





**Mission:** Air Intelligence Agency, headquartered at Lackland AFB, Texas, is a primary subordinate unit of Air Combat Command tasked to conduct full spectrum information operations for the Air Force and the nation. The Air Intelligence Agency gains, exploits, defends, and attacks information to ensure air, space, and information superiority for warfighters and national decision-makers. Air Intelligence Agency's Communications and Information Directorate provides information technology, vision, direction, policy, programs, and guidance for 12,000 Agency personnel, operating more than 530 command, control, communications, computers, and intelligence systems, in more than 70 organizations, worldwide. AIA/A6 formulates, disseminates, and manages communications and IO policy, procedures, regulations, and resources concerning C4I and IO requirements. The directorate maintains oversight of architectural and interoperability issues to include review and recommendations for major AIA systems initiatives. It is responsible for the development, integration, and implementation of operational, systems, and technical architectures supporting AIA's mission in the primary intelligence functional areas. AIA/A6 also represents AIA in the AF General Defense Intelligence Proposed Program, and Consolidated Cryptologic Program corporate processes to plan and program the necessary resources to meet AIA's current mission IT requirements.

HQ: LACKLAND AFB, TEXAS

### AIA Contact List

**CC: COMMANDER**

**Maj. Gen. Craig K. Koziol**  
DSN 596-2001

**CV:**

**Brig. Gen. Jan-Marc Jouas**  
DSN 596-2001

**CA:**

DSN 596-2001

**AIA/A6:**

DSN 969-2658

**AIA/A62:**

DSN 969-2600

**AIA/A6N:**

DSN 969-5594

**AIA/A6X:**

DSN 969-2714

**AIA/A6K:**

DSN 969-4293

### AFFSA Units and Contacts

#### Organizations

AIA/CC, Lackland AFB, Texas  
DSN 969-2001

#### Centers

AFIOC/CC, Lackland AFB, Texas  
DSN 969-3350  
NASIC/CC, Wright-Patterson AFB, Ohio  
DSN 787-6400  
AFTAC/CC, Patrick AFB, Fla.  
DSN 854-2334

#### Wings with Groups

70th IW, Fort Meade, Md.  
70th MSG, Fort Meade, Md.  
70th OG, Fort Meade, Md.  
692nd IOG, Hickam AFB, Hawaii  
544th IOG, Peterson AFB, Colo.  
543rd IG, Lackland AFB, Texas  
373rd IG, Misawa AB, Japan



HQ: MAXWELL AFB, GUNTER ANNEX, ALA.

[HTTP://WWW.GUNTER.AF.MIL](http://www.gunter.af.mil)

**Mission:** As part of the AFMC-wide restructure, the Operations Sustainment Systems Group has become the 754th Electronic Systems Group, underneath the newly formed 554th Electronic Systems Wing headquartered at Hanscom AFB, Mass. The 754th ELSG has a new name and somewhat of a new mission, but the same quality and customer focus as the Air Force "IT Center of Excellence for the Warfighter." The organization provides technical and customer service support as well as acquisition and program management oversight of more than 160 Combat Support Information Technology systems. The 754th ELSG also manages the Air Force standard desktop environment, and serves as the Air Force lead for software program management under the auspices of the DoD Enterprise Software Initiative. Additional activities include managing the Air Force single enterprise-wide license contract with Microsoft Corporation, executing the Chief Information Officer's Information Technology Commodity Council Strategic Sourcing program and administering the Network Centric Solutions contract valued at more than \$9 billion. The 754th ELSG also manages more than 50 Air Force contracts and Basic Purchasing Agreements with a total value of \$15 billion.



### 754th ELSG Contacts

**DIRECTOR:**

**Gregory L. Garcia**  
DSN 596-5341

**DEPUTY DIRECTOR:**

**Col. James G. Brewster Jr.**  
DSN 596-4403

**GROUP SUPERINTENDENT:**

DSN 596-3129





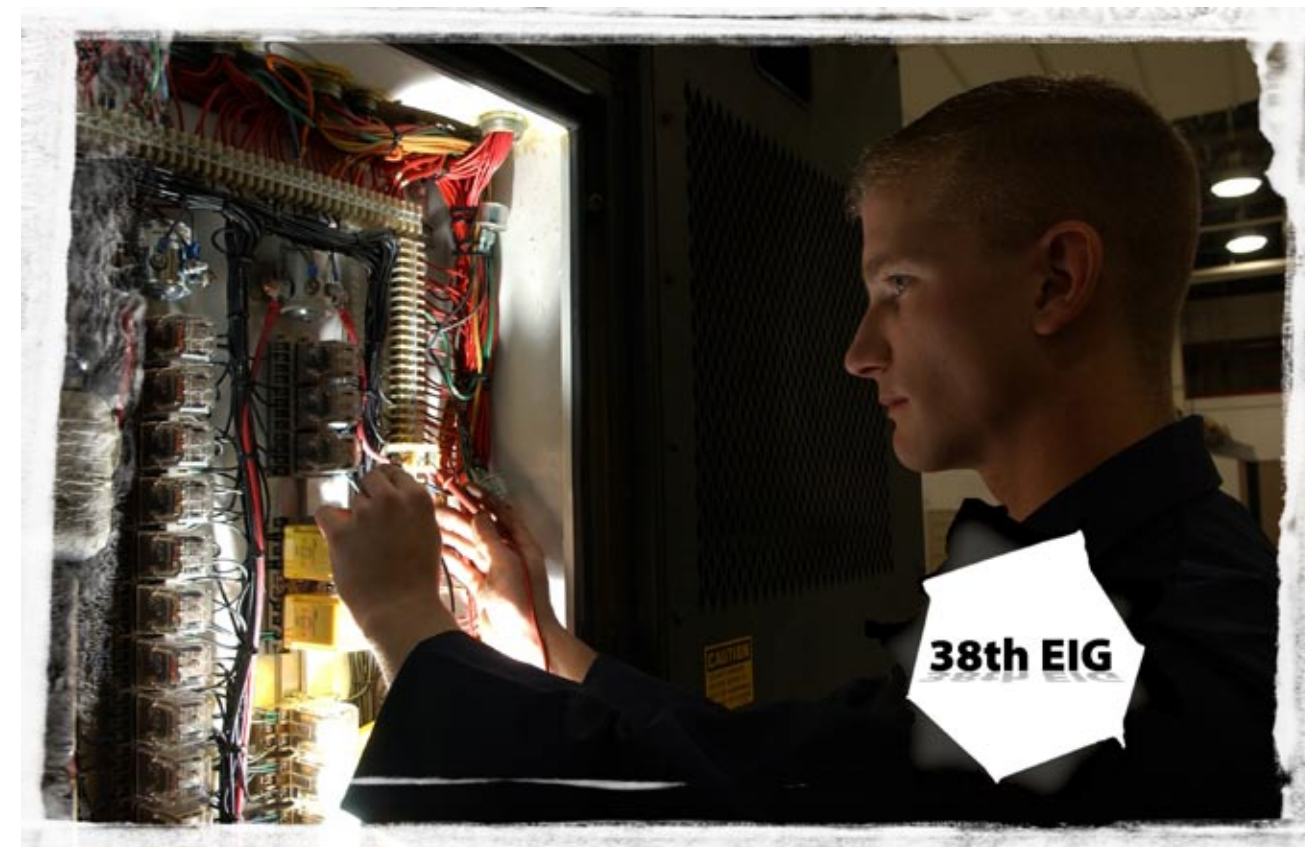
HQ: LACKLAND AFB, TEXAS

MAIL TO: IOINNOVATION@LACKLAND.AF.MIL



**Mission:** The Air Force Information Operations Battlelab's mission is to rapidly identify innovative and superior material or non-material ways to plan and employ information operations capabilities, to organize and train forces for information operations, and to influence IO doctrine and tactics in order to meet current and emerging missions. The Battlelab accomplishes this mission by conducting operational demonstrations of IO initiatives, then evaluating their military worth. The lab solicits IO concepts from Air Force operators, industry, other government agencies and academia. AFIOB identifies/evaluates IO concepts for potential military value. Plans/leads successful operational demonstrations. Facilitates transfer of its initiatives and demonstrated concepts to the warfighter via recommendations to the Air Staff and other appropriate agencies. Concepts submitted to the AFIOB should advance an Air Force core competency, contribute to a mission of the Air Force, and apply to an IO discipline or Integrated Control Enabler as defined in AF Doctrine Document 2-5. Submissions must show operational impact, a low degree of technical risk and a high degree of innovation. "Out-of-the-box" thinking and breadth of application are highly encouraged. Concepts that meet a validated requirement are desirable; however, proposing a solution to other needs is acceptable.

**COMMANDER:**  
**Col. Randall T. Kersey**  
DSN 969-3030



HQ: TINKER AFB, OKLA.

**Mission:** The 38th Engineering Installation Group is part of Air Force Materiel Command, Wright-Patterson AFB, Ohio, and reports to the Electronic Systems Center, Hanscom AFB, Mass. The 38th EIG delivers command, control, communications and computer infrastructure through requirements planning, engineering and management of organic and contract implementation. Although the focus is on Air Force communications infrastructure needs, the 38th EIG supports a variety of government agencies in 40 countries and nearly every state in the U.S. The 38th EIG provides long-range C4 planning services through the System Telecommunications Engineering Managers to customers worldwide. A STEM is assigned to each Unified Combatant Command and the National Capital Region, the Air Staff, each Air Force Major Command Headquarters, and one for every Air Force base (including overseas locations). The 38th provides direct support to the warfighter in theater with these deployable engineers. The 38th EIG also supports the telecommunications needs of its customers through management of Communications Service Authorizations and Operations and Maintenance contracts. CSAs are used to provide telephone services to Air Force customers while O&M contracts provide maintenance of telecommunications services such as the telephone switch on an Air Force base. The 38th EIG brings a rich tradition of excellence and a 50-year history of success to the Communications and Information community. Their slogan, "Incorporating today's realities with tomorrow's vision," clearly reflects the mission focus ... and ensures information dominance for the Air Force warfighter.

[HTTPS://WWW.MIL.TINKER.AF.MIL/38EIG](https://www.mil.tinker.af.mil/38EIG)

### 38th EIG Contact List

**COMMANDER:**  
**Col. Michael J. Niezgoda**  
DSN 884-7505

**DEPUTY DIRECTOR:**  
DSN 884-7508

**ACC/AFSOC PID:**  
DSN 884-7514

**AIR FORCE PLANS:**  
DSN 884-9335

**JOINT SERVICES:**  
DSN 884-6638

**AFMC/AFSPC PID:**  
DSN 884-7660

**PACAF/AMC/AFRC PID:**  
DSN 884-4119

**USAFE/AETC PID:**  
DSN 884-7535

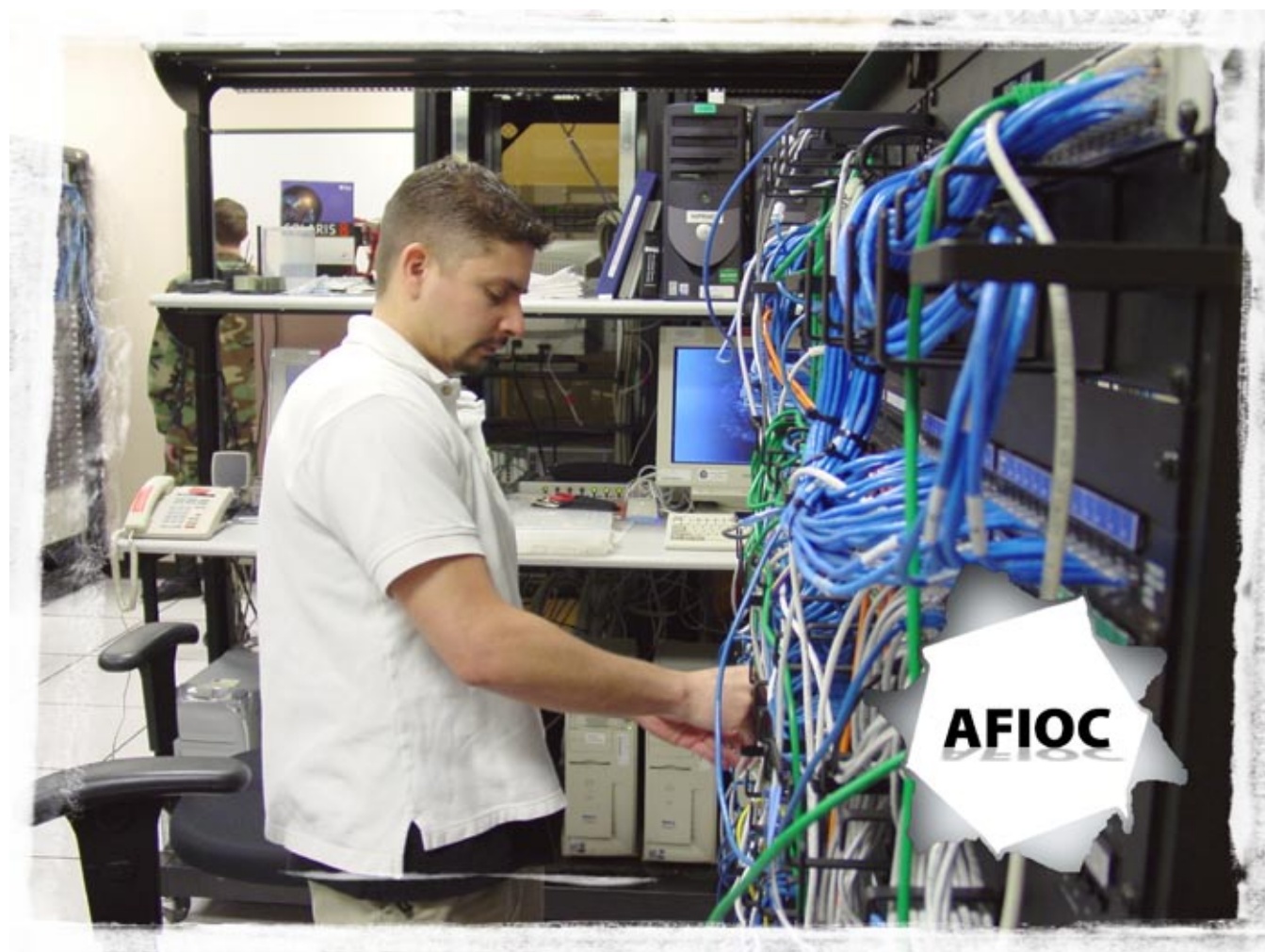
**TECHNICAL SUPPORT:**  
DSN 884-9521

**PROGRAMS CONTROL:**  
DSN 884-7542

**CONTRACTING:**  
DSN 884-9394







HQ: LACKLAND AFB, TEXAS



**Mission:** The Air Force Information Operations Center, with headquarters at Lackland AFB, Texas, is engaged in a myriad of activities supporting its role as the Air Force's information warfare executive agent. It integrates information warfare tactics, training and technology for combatant commanders. The center is comprised of about 1,000 military and civilian members trained in the areas of operations, engineering, operations research, intelligence, radar technology and communications and computer applications. AFIOC activated Sept. 10, 1993 by combining the Air Force Electronic Warfare Center with elements of the Air Force Cryptologic Support Center's securities directorate and portions of Air Force Intelligence Command.

#### AFIOC Contact List

**COMMANDER:**

**Col. David D. Watt**  
DSN 969-3030

**VICE COMMANDER:**

**Col. David P. Ripley**  
DSN 969-2091

## Comm and Info Officer Assignment Team

HQ: RANDOLPH AFB, TEXAS

MAIL TO: [AFPC.DPASC@RANDOLPH.AF.MIL](mailto:AFPC.DPASC@RANDOLPH.AF.MIL)

**Mission:** The Communications-Information Officer Assignment Team is part of the Directorate of Assignments, Air Force Personnel Center, Randolph AFB, Texas. The team is responsible for assignment actions, professional development, and counseling for more than 4,600 communications and information officers worldwide that comprise the largest mission support career field in the Air Force. The team examines individual qualifications, availability, and experience to match officers to DoD manpower requirements at more than 500 locations. They select officers for special duty, cross flow and joint tours. The team interfaces with joint/departamental, Air Staff, and major command personnel staffs to identify requirements, establish priorities, and ensure critical positions are filled. They also advise commanders, supervisors, and career field officers on assignment system processes. Becoming a future Air Force leader is an on-going process and successful senior officers build their careers one assignment at a time. The Communications-Information Officer Assignment Team plays a key role in developing future Air Force leaders who fully understand the operational Air Force, can demonstrate breadth and depth in their career field, have proven their ability to lead, and think of themselves as aerospace operators first, specialists second.

DSN 665-2491



## Comm and Info Career Field Management Team

HQ: RANDOLPH AFB, TEXAS

MAIL TO: [CICP@RANDOLPH.AF.MIL](mailto:CICP@RANDOLPH.AF.MIL)

**Mission:** The CICFM team, a.k.a "the Career Program," is part of the Directorate of Civilian Force Management, AFPC, Randolph AFB, Texas. The team supports more than 25,000 Air Force civilian professionals and centrally manages more than 3,000 mid-and top-level positions. The team helps develop the comm-info civilian workforce to meet Air Force needs. It promotes and oversees competitive job opportunities, and provides professional development training and tuition assistance. It also manages the SCOPE Champion, Career Broadening, and PALACE Acquire programs. The team offers career counseling to civilians to help them better manage their careers. The team assists military and civilian supervisors with candidate referral lists, selection guidance and employee career briefs. And, finally, it functionally oversees and consults with the AFPC civilian personnel experts. Professional development is offered via short-term leadership/management training and Civilian Developmental Education. Tuition assistance is available to eligible comm-info professionals pursuing undergraduate or graduate education in a communications and information area.

DSN 665-3691







HQ: NATIONAL GUARD BUREAU, ARLINGTON, VA.

[HTTP://WWW.ANG.AF.MIL](http://www.ang.af.mil)

**Mission:** Air National Guard's Command, Control, Communications and Computers directorate provides communications and information systems support for the ANG through more than 200 field units which support federal and state worldwide operations and contingency missions in three roles:

**Federal:** To support national security objectives.

**State:** To protect life and property and to preserve peace, order and public safety.

**Community:** To participate in local, state and national programs that add value to America.

### ANG Contact List

**AS/CHIEF INFORMATION OFFICER:**

**Randy Headrick**

DSN 327-5343

### ANG Units and Contacts

The directorate is the organization responsible for functional management, budgeting, planning, programming and execution for the following:

**8th CCG**  
**34th CBCS**  
**2nd JCSS**  
**88th BCF**  
**1st SOCF**  
**1st CSS**  
**19th EIS**  
**15th ACS**  
**15th Air to Ground Ranges**  
**10th ATCS**  
**4th CRTC**  
**2nd ASOC**  
**8th ASOS**  
**1st STS**

#### ANG Field Units

##### Air Traffic Control:

**55th WG, Offutt AFB, Neb.**  
**241st ATCS, St. Joseph, Mo.**  
**243rd ATCS, Cheyenne, Wyo.**  
**245th ATCS, McEntire, S.C.**  
**248th ATCS, Key Field, Miss.**  
**258th ATCS, Johnstown, Pa.**  
**259th ATCS, Alexandria, La.**  
**265th ATCS, Pease, N.H.**  
**270th ATCS, Kingsley Field, Ore.**  
**297th ATCS, Kalaeloa, Hawaii**  
**Alpena Control Tower, Mich.**  
**Alpena RAPCON, Mich.**  
**Clover Control (ARTCC), Utah**  
**Moffett Field Control Tower, Calif.**  
**Selfridge Control Tower, Mich.**  
**Selfridge RAPCON, Mich.**  
**Springfield Control Tower, Ohio**  
**Volk Control Tower, Wisc.**  
**Volk RAPCON, Wisc.**

#### Base Comm Flights:

**101st CF, Bangor, Maine**  
**102nd CF, Otis ANGB, Mass.**  
**103rd CF, Bradley IAP, Conn.**  
**104th CF, Barnes, Mass.**  
**105th CF, Stewart ANGB, N.Y.**  
**106th CF, Suffolk County, N.Y.**  
**107th CF, Niagara Falls, N.Y.**  
**108th CF, McGuire AFB, N.J.**  
**109th CF, Schenectady, N.Y.**  
**110th CF, Battle Creek, Mich.**  
**111th CF, Willow Grove ARS, Pa.**  
**113th CF, Andrews AFB, Md.**  
**114th CF, Sioux Falls, S.D.**  
**115th CF, Madison, Wisc.**  
**116th CF, Robins AFB, Ga.**  
**117th CF, Birmingham, Ala.**  
**118th CF, Nashville, Tenn.**  
**119th CF, Hector, N.D.**  
**120th CF, Great Falls, Mont.**  
**121st CF, Rickenbacker ANGB, Ohio**  
**122nd CF, Fort Wayne, Ind.**  
**123rd CF, Louisville, Ky.**  
**124th CF, Boise, Idaho**  
**125th CF, Jacksonville, Fla.**  
**126th CF, Scott AFB, Ill.**  
**127th CF, Selfridge ANGB, Mich.**  
**128th CF, Milwaukee, Wisc.**  
**129th CF, Moffett NAS, Calif.**  
**130th CF, Charleston, W.V.**  
**131st CF, Lambert/St. Louis, Mo.**  
**132nd CF, Des Moines, Iowa**  
**133rd CF, Minneapolis, Minn.**  
**134th CF, McGhee-Tyson ANGB, (Knoxville), Tenn.**  
**136th CF, Dallas NAS, Texas**  
**137th CF, Oklahoma City, Okla.**  
**138th CF, Tulsa, Okla.**  
**139th CF, St. Joseph, Mo.**  
**140th CF, Buckley AFB, Colo.**  
**141st CF, Fairchild AFB, Wash.**  
**142nd CF, Portland, Ore.**  
**143rd CF, North Kingstown, R.I.**  
**144th CF, Fresno, Calif.**  
**145th CF Charlotte, N.C.**  
**146th CF, Channel Islands ANG, Calif.**  
**147th CF, Ellington (Houston), Texas**  
**148th CF, Duluth, Minn.**  
**149th CF, Kelly AFB, Texas**  
**150th CF, Kirtland AFB, N.M.**  
**151st CF, Salt Lake City, Utah**  
**152nd CF, Reno, Nev.**  
**153rd CF, Cheyenne, Wyo.**  
**154th CF, Hickam AFB, Hawaii**  
**155th CF, Lincoln, Neb.**  
**156th CF, Puerto Rico**  
**157th CF, Pease ANGB, N.H.**  
**158th CF, Burlington, Vt.**  
**159th CF, New Orleans, La.**  
**161st CF, Ariz.**  
**162nd CF, Tucson, Ariz.**  
**163rd CF, March ARB, Calif.**  
**164th CF, Memphis, Tenn.**  
**165th CF, Savannah, Ga.**  
**166th CF, New Castle, Del.**  
**167th CF, Martinsburg, W.V.**  
**168th CF, Eielson AFB, Alaska**  
**169th CF, McEntire ANGB, S.C.**



**171st CF, Pittsburgh ANG, Pa.**  
**172nd CF, Jackson, Miss.**  
**173rd CF, Klamath Falls, Ore.**  
**174th CF, Hancock Field, (Syracuse), N.Y.**  
**175th CF, Martin State Airport, (Baltimore), Md.**  
**176th CF, Kulis ANGB (Anchorage), Alaska**  
**177th CF, Atlantic City, N.J.**  
**178th CF, Springfield, Ohio**  
**179th CF, Mansfield, Ohio**  
**180th CF, Toledo, Ohio**  
**181st CF, Hulman Reg Apt (Terre Haute), Ind.**  
**182nd CF, Peoria, Ill.**  
**183rd CF, Springfield, Ill.**  
**184th CF, McConnell AFB, Kan.**  
**185th CF, Sioux City, Iowa**  
**186th CF, Meridian, Miss.**  
**187th CF, Dannelly Field (Montgomery), Ala.**  
**188th CF, Fort Smith, Ariz.**  
**189th CF, Little Rock AFB, Ark.**  
**190th CF, Forbes Field, Topeka, Kan.**  
**192nd CF, Richmond, Va.**  
**193rd CF, Harrisburg, Pa.**  
**193rd OCF, Harrisburg, Pa.**  
**702nd CSS, Tyndall AFB, Fla.**

#### Engineering Installation:

**130th EIS, Salt Lake City, Utah**  
**202nd EIS, Macon, Ga.**  
**205th EIS, Oklahoma City, Okla.**  
**210th EIS, St. Paul, Minn.**  
**211th EIS, Annville, Pa.**  
**212th EIS, Milford, Mass.**  
**213th EIS, Stewart ANGB, N.Y.**  
**214th EIS, New Orleans, La.**  
**215th EIS, Everett, Wash.**  
**216th EIS, Hayward ANG, Calif.**  
**217th EIS, Springfield, Ill.**  
**218th EIS, Jefferson Barracks, (St. Louis), Mo.**  
**219th EIS, Tulsa, Okla.**  
**220th EIS, Zanesville, Ohio**  
**241st EIS, Chattanooga, Tenn.**  
**243rd EIS, South Portland, Maine**  
**270th EIS, Willow Grove ARS, Pa.**  
**272nd EIS, LaPorte AGS, Texas**

#### Combat Communications:

**162nd CCG, North Highlands ANG, Calif.**  
**201st CCG, Hickam AFB, Hawaii**  
**226th CCG, Montgomery, Ala.**  
**251st CCG, Springfield, Ohio**  
**252nd CCG, Tacoma, Wash.**  
**253rd CCG, Otis ANG Base, Mass.**  
**254th CCG, Garland ANG, Texas**  
**281st CCG, Coventry, R.I.**  
**143rd CBCS, Seattle, Wash.**  
**147th CBCS, San Diego ANG, Calif.**  
**149th CBCS, North Highlands ANG, Calif.**  
**206th CBCS, Elmendorf AFB, Alaska**  
**221st CBCS, Garland ANG, Texas**  
**222nd CBCS, Costa Mesa ANG, Calif.**  
**223rd CBCS, Hot Springs, Ark.**  
**225th CBCS, Gadsden, Ala.**  
**228th CBCS, McGhee Tyson ANGB, Tenn.**  
**231st CBCS, Andrews AFB, Md.**  
**232nd CBCS, Montgomery, Ala.**  
**236th CBCS, Hammond, La.**  
**239th CBCS, Bridgeton, Mo.**  
**240th CBCS, Eastover, S.C.**  
**242nd CBCS, Spokane IAP, Wash.**  
**256th CBCS, Cheney, Wash.**  
**261st CBCS, Van Nuys, Calif.**  
**262nd CBCS, Bellingham, Wash.**  
**263rd CBCS, Badin, N.C.**  
**264th CBCS, Peoria, Ill.**  
**265th CBCS, S. Portland, Maine**  
**267th CBCS, Otis ANGB, Mass.**  
**269th CBCS, Springfield, Ohio**  
**271st CBCS, Annville, Pa.**  
**272nd CBCS, Portland IAP, Ore.**  
**280th CBCS, Dothan, Ala.**  
**282nd CBCS, North Smithfield, R.I.**  
**283rd CBCS, Dobbins ARB, Ga.**  
**285th CBCS, Kingshill, Virgin Islands**  
**291st CBCS, Hilo, Hawaii**  
**292nd CBCS, Hahului, Hawaii**  
**293rd CBCS, Hickam AFB, Hawaii**  
**224th JCSS, Brunswick, Ga.**  
**290th JCSS, MacDill AFB, Fla.**



# intercom

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